

Salt Lake City

Public Lands

2020 Annual Report

Highlights from Inside:

- ▷ *Summary of September 2020 Windstorm, Pg. 7*
- ▷ *Artesian Well Park Grand Opening, Pg. 9*
- ▷ *Allen Park Acquisition and Public Opening, Pg. 16*



Public Lands

Parks | Trails & Natural Lands | Urban Forestry

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Message From Director Kristin Riker

In the first weeks of January 2020, the new Salt Lake City Mayor filled our hearts with hope and excitement with her ambitious goals around a more resilient, healthy and equitable community. We looked forward to presenting her with our own goals to reuse wood removed from the urban forest, implement a park ambassador program, begin stewardship of the Foothill trails, and to grow our urban forest and protect our existing trees. It seemed as if anything and everything was possible.

With the rapid spread of COVID-19, the Public Lands Divisions needed to regroup, put a rain check on some projects, and continue with existing and new projects to find our way to contribute to resiliency, equity, and health for our community. We presented and received the formal adoption of the City's first Foothill Trail System Master Plan and Salt Lake City's first Cemetery Master Plan. Construction began on 10 miles of new hiking, biking and multi-use recreational trails. We added canoe and kayak access ramps at 200 South and 1800 North to begin our work on the Jordan River Paddle Trail. We planted 1,000 more trees than each year before and cleaned up the loss of 1,500 trees blown down in a September windstorm. The Artesian Well park construction was completed, a new bike polo court installed at Jordan Park, a shade structure in Imperial Park, new lighting and pathways were installed at Fairmont Park and Parks staff constructed a new community garden at Richmond Park. We also added a new park to our inventory with the acquisition of the Allen Park parcel along Emigration Creek, protecting a one-of-a-kind community space for Salt Lake City and preserving a riparian corridor. We marched forward with our work on a comprehensive master plan that made unprecedented strides in reaching Hispanic and low-income communities.

Living under lockdown did not deter Public Lands field employees, who adapted operations so they could continue to keep our parks and natural areas clean and safe for public use. Confined to their homes, many with children and spouses milling about, administrative staff continued their work to plan for and create new opportunities for residents and visitors to engage with our public spaces.

Salt Lake City residents, also impacted by the pandemic, found health, fitness, community and solace in being safely outside in our parks and natural lands. Our parks continue to be one of the few places people can go while life is otherwise shut down. This crisis has highlighted the value of our urban green spaces and reminds us all about the importance of getting outside to get some fresh air.

We need our natural areas as human beings for our health and well-being. It's this precious resource that also needs us, for our stewardship, safekeeping and care. I'm hoping that's what people discover during this pandemic, how priceless it is to have safe, beautiful, well-maintained places to go outdoors and just recharge.

“We need our natural areas as human beings for our health and well-being. It's this precious resource that also needs us, for our stewardship, safekeeping and care. I'm hoping that's what people discover during this pandemic, how priceless it is to have safe, beautiful, well-maintained places to go outdoors and just recharge.”

-Kristin Riker, Public Lands Director



Public Lands Workforce

The Public Lands Divisions are led by one administrative team. 100 full-time employees and 93 seasonal or part-time employees worked in our divisions in 2020. During 2020, three event permitting and event planning employees, who were previously based in the Gallivan Center, joined the administrative team.

Administration

16 Full-Time Employees

- Customer Service
- Planning & Design
- Project Management
- Public Relations & Communication
- Technology Support
- Special Events

Parks

67 Full-Time Employees

- City Cemetery
- Graffiti Response
- Greenhouse
- Irrigation & Plumbing
- Parks Maintenance
- Property Maintenance
- Regional Athletic Complex
- Warehouse Operations

Natural Lands

4 Full-Time Employees

- Natural Lands Restoration
- Volunteer Coordination
- Open Space Maintenance
- Trail Maintenance
- Outdoor Education
- Property Acquisition

Urban Forestry

13 Full-Time Employees

- Park and Neighborhood Street Tree Maintenance
- Tree Planting
- Tree Preservation during Construction
- Tree Health and Safety Service Coordination & Consultation



Public Lands Asset Summary

Parks

Total Acres: 690

- 2 Regional Parks - 207 acres
- 15 Community Parks - 280 acres
- 19 Neighborhood Parks - 149 acres
- 42 Mini Parks - 24 acres
- 3 Special Event Parks - 30 acres

Park Amenities

- 19 Baseball Fields
- 8 Softball Fields
- 29 Multi-Use Fields
- 71 Tennis Courts
- 14 Pickleball Courts
- 18 Basketball Hoops
- 12 Sand Volleyball Courts
- 16 Reservable Pavilions
- 78 Playgrounds
- 33 Restrooms
- 9 Dog Parks
- 3 Skate Parks

Natural Lands

Total Acres: 1,992

- 4 Urban Streams
- 1 Historic Nature Park
- 1 Bird Refuge
- 2 Wetland Preserves
- 9 Miles of River
- 2 Square Miles of Natural Grassland

Trails

- 80.01 Miles of Trails
- 3 Bike Parks
- 1 Regional Paved Trail
 - ▷ Jordan River Parkway Trail
- 1 Regional Dirt Trail
 - ▷ Bonneville Shoreline Trail

Urban Forestry

- 21,655 Park Trees
- 66,077 Neighborhood Street Trees
- 26,000+ Vacant Planting Sites
- 25,000,000+ Lbs of Carbon Dioxide Sequestered

Regional Athletic Complex

Total Acres: 120

- 15 Multi-Use Fields
- 1 Championship Field
- 8 Fields with Lights

City Cemetery

Total Acres: 122

- 9.5 Road Miles
- 125,822 Burials to Date
- 24,000 Graves Remaining



Urban Forestry Division

Despite having to lead emergency cleanup efforts from the once-in-a-lifetime windstorm in September (read more on page 7), the Urban Forestry Division (UFD) still managed to plant over 2,000 trees during 2020.

Mayor Erin Mendenhall and her family (pictured to the left) planted a London Planetree in Riverside Park on November 21st, marking the 1,000th tree planted in the City’s westside neighborhoods in 2020. The 1,000 Trees Initiative was one of the Mayor’s campaign promises to Salt Lakers to add 1,000 more trees, and the benefits they provide, to the City’s westside every year she is in office.

This initiative wouldn’t be possible without the dedicated and focused efforts of the UFD crews.

During 2020, the UFD also made progress towards establishing Urban Forestry subcommittees in each of the Community Councils that will help care for the trees in their neighborhoods.

Below are numbers that highlight the efforts of the Urban Forestry Division in 2020:

21,655

Park Trees

66,077

Neighborhood Trees

26,000+

Vacant Planting Sites

\$4,976,571

Yearly Eco Benefits

4,370

Service Requests

4,125

Trees Pruned

2,022

Trees Planted

1,255

Trees Removed

1,051

Stumps Removed

1,488

Emergencies Mitigated

526

Permits Issued

4

Events Attended

347

Building Plan Reviews

13,427

Completed Work Records

September 2020 Windstorm

On September 7th and 8th, 2020, a powerful windstorm tore its way through the Salt Lake Valley. Gusts of up to 112 mph were recorded at the University of Utah. The storm toppled or damaged over 3,000 city-owned trees.

Specific Public Lands properties that were hit hard by the storm include:

- Liberty Park – 69 trees lost
- Salt Lake City Cemetery – 265 trees lost
- Rosewood Park – 19 trees lost

Overall, hundreds of other trees were toppled or damaged on public lands, and thousands more on city-owned park strips around the City.

In the days following the storm, city crews worked extended hours and prioritized the removal of tree debris that had fallen onto homes, sidewalks, and cars. Cleanup efforts expanded to parks and other public properties after the urgent and dangerous debris was removed.

It took multiple city divisions and departments, with the help of several outside contractors and partners, several weeks to clean up all the fallen tree debris from the storm. Stump removal from the fallen trees will continue into 2021.

At the Salt Lake City Cemetery, not only were many trees lost but hundreds of headstones and other monuments were damaged. In December of 2020, the City hired an archeologist to help document the damage to these historic artifacts. This effort will also continue into 2021.

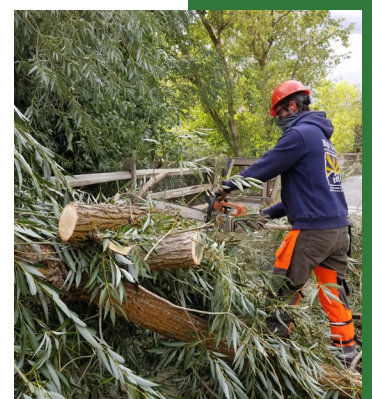
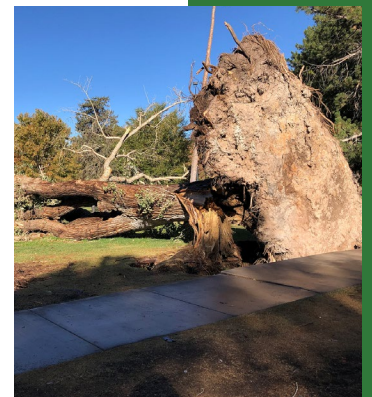
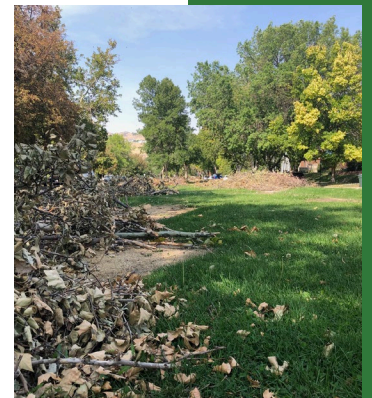
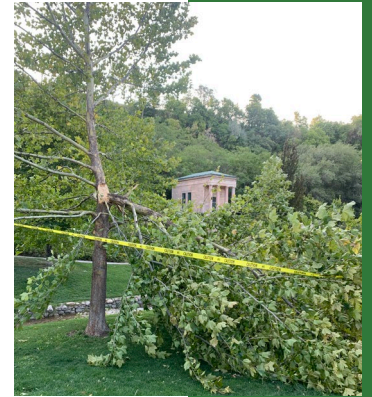
In order to replace the mature canopy that has been lost, Salt Lake City and the nonprofit TreeUtah have partnered together to “Retree SLC” quickly and efficiently. Visit retreeslc.com for more information.

As of December 31st, 2020, over \$16,000 had been raised by 198 individual donors to help replant the trees that were lost. A handful of companies have committed to making large donations to support this effort. More information about these donations will be announced throughout 2021.



ReTree SLC

A Fund for Salt Lake City's Urban Forest





Parks Division

Salt Lake City Parks were a source of exercise, fresh air, and respite for many residents in 2020. With limited access to gyms or other popular recreation opportunities, the value of city parks became increasingly apparent throughout the year.

Parks Division employees, like all other employees within public lands, faced inconvenient but necessary COVID-19 precautions. Examples include limiting the number of people in vehicles and keeping many seasonal positions vacant. Despite these limitations, parks employees worked diligently to keep all parks up and running throughout the year.

Thanks to the hard work of parks staff, all city parks (with the exception of the Cemetery) were reopened within just a few short weeks of the September windstorm that toppled hundreds of park trees.

Several projects were completed in SLC parks, highlighted by the completion of the Artesian Well Park renovation (see page 9). Other completed projects are outlined in the space below.

Jordan Park Pool House Demolition

The old pool house at Jordan Park was demolished in order to reduce costs associated with vandalism and break-ins. The removal of the pool house also opens up more space for users of adjacent skate park.

Richmond Park Community Garden

A new community garden was completed at Richmond Park. This garden was built in partnership with Wasatch Community Gardens.

Fairmont Park Lighting

New lighting was added to the Fairmont Park pathway and volleyball courts. This lighting will improve access and safety for a variety of Fairmont Park users.

Memory Grove Sidewalk

In late-November 2020, construction started on a sidewalk from Memory Grove Park to the Austin Stairs. This sidewalk will improve access to the off-leash dog area and the stairs that go up to A Street. This project was completed in January 2021.

Artesian Well Grand Opening

On September 2, 2020, the City Officially Reopened Artesian Well Park After an Exciting Renovation Process

The use of the Artesian Well dates back to the settlement of Salt Lake Valley. During the construction of the LDS Salt Lake Temple, the Artesian Well was a watering hole for oxen to hydrate and relax between traveling from the Little Cottonwood Canyon's granite quarry to the construction site.

In 1975, the Central City Neighborhood Council Park Committee and Salt Lake City recognized and discussed the need to improve the well's site. Wet, slippery sidewalks, traffic and parking congestion, and run-down landscaping and maintenance concerns were primary concerns, in addition to the earlier reports of a major underground leak slowing the flow considerably.

In 1979 a pocket-park was established at this historic artesian well site. The city invested nearly \$80,000 into betterments including walkways, grass, benches, lighting, and a well casing.

40 years later, the community saw the need to renew the park. Project goals included:

- Improve access to the well water with additional water spigots, a spigot that accommodates a 5-gallon jug, and 360-degree access.
- Retain and protect the existing mature oak trees.

- Improve visibility into and out of the park.
- Utilize shielded light fixtures to improve lighting within the park, while reducing light pollution outside the park.
- Plant regionally appropriate vegetation in order to reduce overall water usage on the site.

These improvements were completed in late-summer 2020. The community is proud of this pocket park, which will continue to serve thousands of people each year who use the well as a water source or use the park as a place to enjoy nature.





Salt Lake City Cemetery

The Salt Lake City Cemetery continued to operate throughout the COVID-19 pandemic. This required proactive policy changes and forward thinking to ensure continuation of Cemetery services. A maximum number of daily funerals was put in place, presales of graves were placed on hold, crews were split into isolated groups, and the Cemetery Office was closed to in-person visits.

Additional operational adjustments were made to accommodate large crowds at the Cemetery on Memorial Day and Veteran's Day. For example, tents were placed outdoors with plexi-glass screens, sidewalk markers were placed to encourage social distancing, and portable hand washing and vase filling spigots were placed throughout the Cemetery.

As discussed on page 7 of this annual report, the September windstorm significantly altered the landscape of the Cemetery.

Within a matter of 24 hours, over 260 large trees were toppled around the Cemetery. With assistance from the SLC Parks and Urban Forestry crews, as well as other groups from around the State, the Cemetery was able to have the trunks and limbs removed from the Cemetery in just three weeks.

The Cemetery remained closed to public visits through the end of 2020. Exceptions were made for attendees of prearranged burial services. With the help of an archeologist, all damage to cemetery headstones, memorials, and gravesites will be inventoried. This effort will extend into 2021.

450

Burials in 2020

114

Graves Sold

265

Trees Lost in September
Windstorm

414

Plots Remaining for
Purchase

125,822

Total Burials to Date

Cemetery Master Plan

On October 20th, 2020, the Salt Lake City Council adopted a new master plan for the City Cemetery.

The master plan will serve as a framework for the City to:

1. Guide preservation and management of the Cemetery
2. Expand access to and enhance appropriate uses of the Cemetery as a multi-use facility
3. Address the future financial sustainability of the Cemetery

The City's 120-acre cemetery opened officially in 1849. It is facing challenges similar to those experienced by other historic cemeteries, including dwindling capacity, limited expansion opportunities, and funding challenges.

The master plan includes ideas and recommendations to capitalize on the cemetery as a valuable community open space and provide recommendations to fund its deferred maintenance and perpetual care.

A copy of the master plan can be accessed by visiting the link or using the QR code below:

<http://bit.ly/SLCCemeteryMasterPlan>

(Link above is case sensitive)



Follow QR Code to Read the New Cemetery Master Plan



“The adoption of the Cemetery Master Plan is important as it creates a platform for the sustainability of the Cemetery, prioritizes our immediate and future needs, builds community support and input, and creates avenues for fund raising and financing our future.”

-Keith Van Otten, Cemetery Sexton



Regional Athletic Complex

The RAC had a shortened 56-day season, from September 12th - November 7th, due to COVID-19 restrictions.

All organizations that reserved fields at the RAC during that time adhered to SLC safety guidelines and had their own COVID-19 mitigation strategies in place for teams and spectators.

The new RAC maintenance building, which was completed in December 2019, had its first full year of use. This 2300 sq. ft. warehouse includes a six-bay garage, paint room with wash bay, and restroom.

In May of 2020, the RAC enjoyed the completion of a lighting project that added lights on two additional fields, bringing the total number of fields with lighting to eight.

2020 Events at the RAC:

- Soccer Management Company
- Adrenaline Lacrosse
- Aloha Lacrosse
- SLCC Soccer Showcase
- UYSA High School Boys State Cup
- Tenacity Lacrosse
- Kohl's Football Camp
- Barcelona Soccer Camp
- Utah Youth Rugby 7v7

1600
Reservation Hours

14
States Represented

800
Games Played

30+
Events Booked for 2021

\$110K

Reservation Revenue.

Additionally, the RAC made an estimated \$2 Million economic impact to the community. However, COVID-19 caused losses of 145 event days, \$425k in reservation revenue, and \$10 million in economic impact.

Park Reservations

The COVID-19 pandemic significantly shortened the reservation season for Salt Lake City parks. With very few exceptions, no athletic field, pavilion, or wedding reservations were allowed until later summertime when Salt Lake City transitioned into the “Yellow” risk level for COVID-19.

The numbers below highlight how many people were still able to enjoy reservations in Salt Lake City parks despite the shortened season:

1,408

Reservation hours at our busiest field, Fairmont Park West

30

Special Events in Parks
(More info on pg. 19)

270

Pavilion Reservations

38

Wedding Reservations

In August of 2020, our long time Park Usage Coordinator Kathy Rollman retired after more than 30 years of service working for Salt Lake City. She was replaced by Suzy Lee (pictured to the right). Suzy completed her education in upstate New York before moving to Utah. She has a background in outdoor recreation, outreach, and land management. She is passionate about facilitating recreational opportunities and increasing participation within under-represented communities. In her free time Suzy loves to get outside and hike, climb, and bike. Welcome, Suzy!



Graffiti Removal



The Public Lands Graffiti Team stayed busy throughout 2020.

Early in the year, the team started mastering the use of epoxy to improve the flooring in structures such as park restrooms and the Memory Star in Memory Grove Park. The team also spent time in the spring repainting parking stalls, ADA stalls, cross walks, and fire lanes all around the City.

May 30th was a day that would alter the operations of the Graffiti Team for months to come. Protests over nation-wide racial justice issues led to significant vandalism and damage to both public and private property all around the City. The Graffiti Team was on the front lines of this cleanup effort and received valuable support from Salt Lake County and West Valley City graffiti removal teams.

The downtown District Attorney's office was significantly vandalized on two separate occasions. The county asked for the Graffiti Team's help to restore and clean up their property, and we were happy to return the favor they gave us in the previous months.

While some of the damage from the protests was clearly malicious in nature, the racial justice movement also produced important murals around the City that were highly valued by the community. This included murals of the faces of George Floyd, Bernardo Palacios-Carbajal, and others, as well as a large "Black Lives Matter" mural in front of the City and County Building. The Graffiti Team applied anti-graffiti coating to these murals to protect them from being vandalized.

For the rest of the year, the team stayed busy between normal graffiti reports, struggling to have paint in stock due to high demand, painting and striping parking lots, and gaining new warehouse and railroad properties to maintain. The employees on the Graffiti Team are passionate about their work, which helped them excel during this challenging year.

Graffiti incidents responded to:

- January: 734
- February: 566
- March: 740
- April: 733
- May: 1,027
- June: 1,270
- July: 1,254
- August: 1,128
- September: 1,259
- October: 1,179
- November: 1,208
- December: 721 (As of 12/17/20)
- **TOTAL: 11,819**

Trails & Natural Lands Division

Public Lands' Trails and Natural Lands Division had an exciting year, highlighted by Allen Park (see page 16) and the Foothill Trail System Master Plan (see page 17). Other 2020 successes are outlined in the green area below.

Unfortunately, due to the COVID-19 pandemic, educational programming and volunteer coordination were extremely limited during 2020. However, a revamped outreach, education, and volunteer team within Trails and Natural Lands is excited and optimistic about increasing programming in 2021.



2020 Trails & Natural Lands Successes

Riverview Boat Ramp

A new non-motorized boat ramp was completed near 1800 N. Redwood Rd that can be used as an access point to the Jordan River for kayaks and canoes.

Three Creeks Construction

Significant progress was made at the Three Creeks Confluence construction site. This new westside green asset should be completed in the spring of 2021.

Stop the Spread

A collaborative effort between TNL, Urban Habitat and Salt Lake County Weeds to engage the community in tackling invasive weed infestations.

Native Plant Propagation

Native plant populations were expanded at Fairmont Park & Fife Wetlands Preserve. Additionally, a native garden was created.

Fife Wetlands Preserve

TNL Partnered with Tree Utah to plant over 300 new trees and understory plants

Fisher Carriage House

Completion of construction documents for the Trailside Exploration Center

Allen Park Becomes Official City Park

The Property Will Be Preserved for Public Use for Decades to Come

In 1931, George and Ruth Allen purchased a property that became known as Allen Park, which stretches for nearly two city blocks on 1300 East along Emigration Creek. The former farmland began to take form as a charming sanctuary for both birds and people with trees, shrubs, nooks, benches, poetic mosaics, fountains, and nesting boxes. Over the years, students, professors, hippies, soul searchers, and artists lived in the wonderment of Allen Park.

After Dr. Allen passed away in the 1960s, people slowly started moving away from the property until it became uninhabited in 2018. In the Spring of 2020, Salt Lake City purchased Allen Park from private landowners for \$7.5 million using a combination of impact fees and stormwater mitigation fees.

Upon gaining control of the property, the City's Trails and Natural Lands Division began developing a short-term plan to prepare a portion of Allen Park to be opened to the public while protecting its natural, artistic, and historic artifacts.

On Sunday, October 4th, Allen Park was opened to the public. This was an exciting milestone, and several thousand people came to explore Allen Park during the first few weeks that it was open. Except for during seasonal winter closures dependent on weather, the public can now enter Allen Park from 1300 E. and walk along the entire length of Allen Park Drive. Along the way, guests will see a vibrant and mature urban

forest, home to peacocks, squirrels, and other wildlife. There are views of mosaic artwork, as well as historic buildings that had been relocated to the park from across the valley in the mid-1900s.

The city will continue to develop a community driven, long-term plan for Allen Park to determine how to best preserve this unique space and activate it in the future.



Foothill Trail System Master Plan Adopted

On March 3, 2020, the Salt Lake City Council formally adopted the first ever Foothills Trail System Master Plan

The primary objectives of the now-approved plan are to: (1) Provide detailed layout, design and management recommendations for a comprehensive non-motorized foothill recreational trail system that is safe, enjoyable, accessible, connected, and sustainable; and (2) Provide information to guide strategic implementation of the trail system over a 10-year time horizon. This plan covers the area between Salt Lake City's northern boundary and Emigration Canyon. A future update to the plan will address the area between Emigration and Parleys Canyons.

Under the direction of the mayor's administration, the City's Trails and Natural Lands Division created the plan after a public input process that began in the summer of 2016 and continued through 2018. Feedback gathered from thousands of residents and stakeholders during that time helped guide plan development and will influence trail development projects, including trail alignments and the timing of individual improvements.

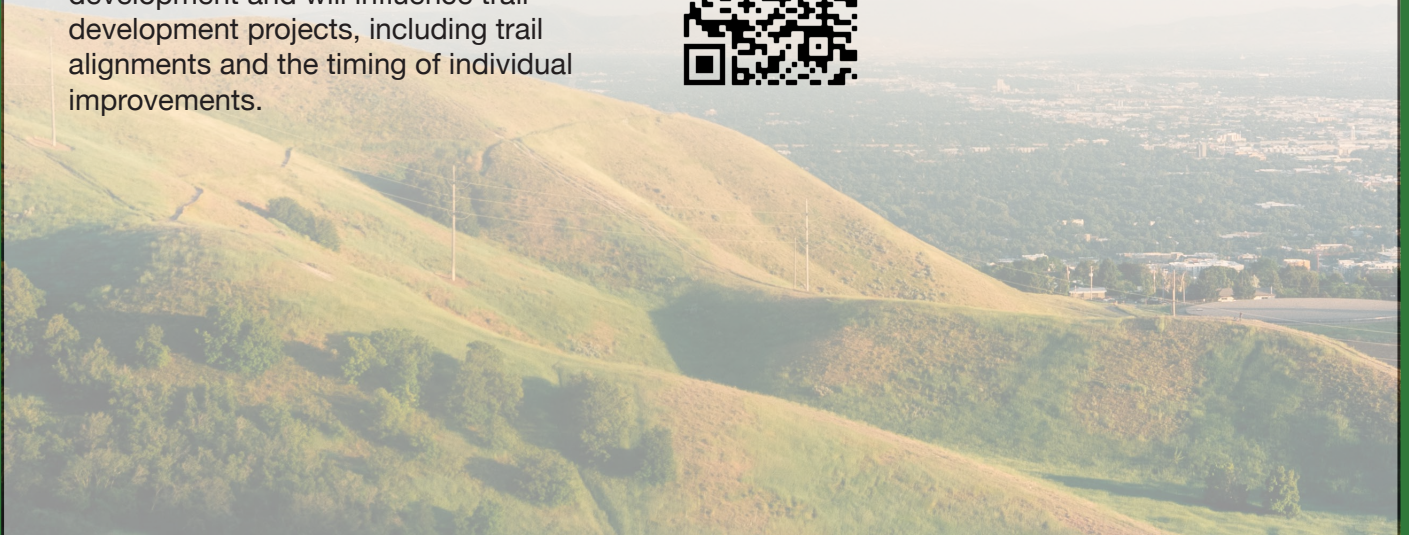
Key partners that were involved in the creation of this plan include Trails Utah, the Bonneville Shoreline Trail Committee, the University of Utah, Salt Lake Valley Trails Society, Salt Lake City Watershed Division, and many others. Alta Planning & Design was the lead consultant for the project.

"We are proud of the effort and engagement that went into this planning process," said Trails and Natural Lands Director Lewis Kogan. "Our city is growing and trail use is only going to increase. We're excited to finally have a roadmap to creating a really high-quality trail system that can accommodate the demand, provide really fun opportunities for trail users, and also help protect the sensitive foothills ecosystem."

Throughout the summer and fall of 2020 following plan adoption, new hiking and biking trails were completed near Popperton Park and in City Creek Canyon.

To learn more about these completed trails and to access a full copy of the Foothill Trail System Master Plan, visit:

www.slctrails.com



Reimagine Nature: Salt Lake City Public Lands Master Plan

During 2020, SLC Public Lands began the exciting process of developing a new master plan that will guide our three divisions for the next 10-20 years.

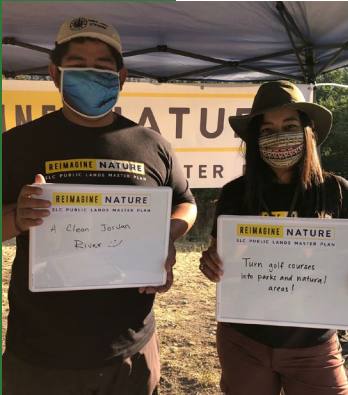
The development of this master plan will involve three community engagement windows, the first of which occurred between August 26th and October 14th, 2020. The second and third windows will take place during 2021.

During the first engagement window:

- We spoke to over 2,000 Salt Lake City residents during 21 pop-up events at our parks, trails, and natural areas.
- 3,700 members of our community participated by taking an online survey.
- 600 intercept interviews were conducted by University of Utah graduate students.
- 17 community presentations were given about the master plan (community councils, boards, committees, etc.).
- 6 focus groups were conducted with traditionally underrepresented groups in our community.

The analysis of the data gathered during the first engagement window will continue into 2021. Key partnerships with the University of Utah's City and Metropolitan Planning Department and consulting firm Design Workshop were instrumental in making the first window a success. Fortunately, we anticipate that these partnerships will last for the duration of the project.

To stay up-to-date on the master planning process, please visit reimagineatureslc.com.



**REIMAGINE
NATURE**
SLC PUBLIC LANDS
MASTER PLAN



Special Event Permitting

The City's Event Permitting Team moved to Public Lands in July of 2020. Despite COVID-19 impacting the number of events this year, they have kept busy focusing on safety and consistent communication with permit applicants.

There are four different types of event permits: special events, filmings, demonstrations, and block parties. The Permitting Team only issued 159 permits in 2020, compared to 414 from 2019. A survey sent out to event applicants for their 2021 plans showed that the majority of event hosts still want their events to happen next year, as long as it is safe.

Highlights from this year were the adjustments made for COVID safe Farmers Markets, film permits still going strong with 57 issued, and Open Streets, which closed down Main Street every Thursday-Saturday night and was created to help local restaurants.

We are looking forward to seeing what 2021 brings. Events have proven to be resilient with the additions of car parades, virtual events, and larger footprints to ensure social distancing can happen safely.

Events are a cornerstone in community building. Throughout 2020, people have shown that they are innovative and looking forward to a time where people can gather safely.

Event Permitting is making the transfer from Accela to Open Counter in 2021, providing updated technology and an easier user experience for applicants and Event Permitting. Cost recovery is also looking at an upgrade. We're working to make the cost estimates more transparent and available upfront.

159

Total Permits Issued

298

Total Permits Processed

12

Block Party Permits Issued

33

Special Event Permits Issued

57

Demonstration/
Spontaneous Activity
Permits Issued

57

Film Permits Issued





Golf Division

In late 2020, City administration announced organizational changes that included shifting the Golf Division to join the other three divisions within SLC Public Lands.

This change presents an exciting opportunity for improved collaboration between multiple city departments with overlapping goals related to improving the natural world within Salt Lake City.

Although Golf wasn't a part of Public Lands for the majority of 2020, we've included some key Golf highlights in the space below and on the following page.

1,012
Acres Maintained

7
Golf Courses

108
Golf Holes

6
Clubhouses

34
Full Time Employees

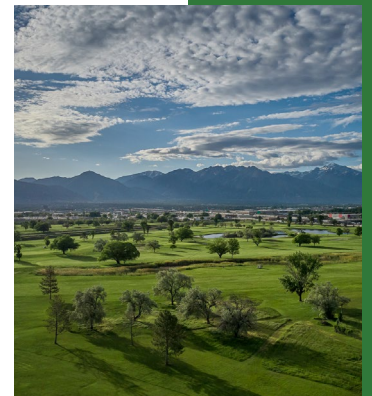
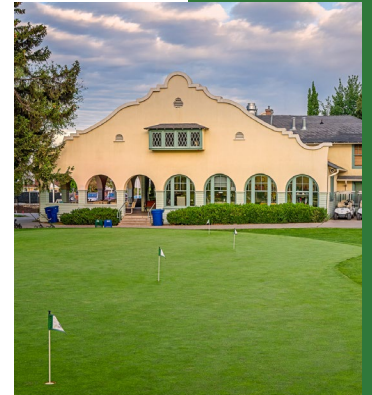
15
Free Practice Areas

215
Part Time & Seasonal
Employees

357,937
Annual Golf Rounds
(5-Year Average)

Golf FY2020 Key Implementations

- As part of a multi-year plan to upgrade vital maintenance equipment at all courses, the Golf Division spent \$214,112 in FY21 to purchase additional used equipment (usually lease-return equipment from high-end private courses).
- Completion of clubhouse bathroom renovations and shop improvements at all courses – 2-year process.
- Controller upgrade to Mountain Dell irrigation system.
- Course superintendent re-assignments at five courses.
- Secured new concessionaire contract at five courses.
- Implemented new point-of-sale/reservation system.
- Implemented new centralized retail purchase order and inventory tracking system.



Golf FY2021 Key Implementations

- As part of a multi-year plan to upgrade vital maintenance equipment at all courses, the Golf Division will be using \$264,317 in FY21 to purchase additional used equipment (usually lease-return equipment from high-end private courses).
- Implementing online individual lesson scheduling and payment processing.
- Purchasing new range ball dispensers (\$106,900) at all driving ranges that accept payment at dispenser and a full integration into point of sale software system eliminating use of range tokens and provides better compliance with COVID-19 safety guidelines allowing for safer range use during heightened risk phases.
- Adjusting existing lesson policy to include new lesson initiatives and audit controls.
- Introducing new “Game Pack” electronic punch pass programs at all courses.



Public Lands Performance Metrics

Following several strategic planning meetings in early 2020, Public Lands' divisions and programs have committed to tracking the performance metrics listed on the next four pages to measure our success moving forward. These metrics are a work in progress. Due to the unique challenges we faced in 2020, some metrics were impossible or impractical to measure. For that reason, some numbers corresponding to the performance metrics below are not included. Public Lands is optimistic that we will make progress towards providing a more complete report of our metrics in our 2021 annual report.

Administration

Acquire new properties to keep up with population growth:

During 2020, the City acquired Allen Park as well as additional acreage of land in the foothills north of Parley's Canyon.

Percentage of SLC residents living within 1/2 mile walk of a park:

83% (Data provided by The Trust for Public Land)

Community Engagement:

Digital engagement: 5,571 total social media followers, an increase of 2,243 from 2019. 6,535 total email newsletter subscribers (number not tracked in 2019).
In person engagement: 2,988 interactions.

User satisfaction for all Public Lands divisions and programs:

Not tracked during 2020 due to limited engagement opportunities as a result of COVID-19.

Parks Division

Ratio of maintained acres per maintenance FTE:

FY20 Actual: 16, FY21 Target: 16

Maintenance budget per acre:

FY20 Actual: \$9,148.00, FY21 Target: \$10,000.00

Number of developed park acres:

FY20 Actual: 926, FY21 Target: 940

Regional Athletic Complex

Field Utilization per week average (Calendar Year):

12.7 hours

Reservation hours (Calendar Year):

1,600 hours

Revenue (Fiscal Year 2020):

\$275,510.00

Economic Impact (Calendar Year):

\$2 Million, data provided by Visit Salt Lake

City Cemetery

Number of graves sold:

114

Number of burials performed:

450

Ratio of maintained acres per maintenance FTE:

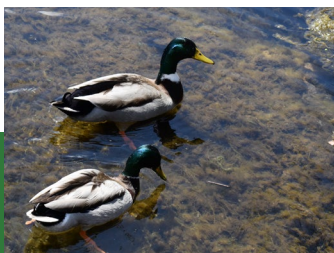
15 acres/FTE

Maintenance budget per acre:

\$426.27 per acre

Number of developed park acres:

112 acres



Trails and Natural Lands Division

Natural resources staff per acre:

240 acres/FTE

Trails staff per system trail mile:

74 miles/FTE

TNL assets, project areas, or focus areas formally adopted by partner organizations:

N/A (COVID)

Percentage of properties with formal restoration or enhancement plans:

8%

Number of properties monitored for vegetation condition:

0%

Number of native species planted in SLC public lands:

64

Percentage of weed-impacted acreage treated for noxious invasive weeds:

6%

Percentage of Foothill Trails System completed:

53%

Percentage of programs targeting engagement with under-represented groups:

N/A (COVID)

Number of people participating in interpretive programs or activities with interpretive components hosted by TNL or formal partner organizations:

N/A (COVID)

Number of interpretive programs and activities by Council District:

N/A (COVID)

Number of Council Districts with an active biodiversity enhancement project

2

Percentage of Foothill Trail System surveyed for maintenance issues.

0%

Percentage of trail maintenance issues addressed/corrected

N/A

Urban Forestry Division

Ratio of trees planted to trees removed:

2,022 trees planted, 1,255 trees removed (see pg. 7 for numbers specific to the Septemer windstorm)

Number of trees pruned annually:

4,125

Percentage of urban wood recycled:

Data not tracked during 2020, although budget allocation for urban wood re-utilization program has been prioritized by the mayor for 2021. Estimated urban wood recycled during 2020 is <5%.

Special Event Permitting

Total permits issued/processed:

159/298

Block party permits issued:

12

Special event permits issued:

33

Demonstration/Spontaneous activity permits issued:

57

Film permits issued:

57

Golf Division

Annual golf rounds - 5 year average:

357,937

Annual water usage - 5 year average:

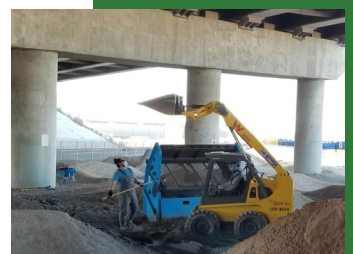
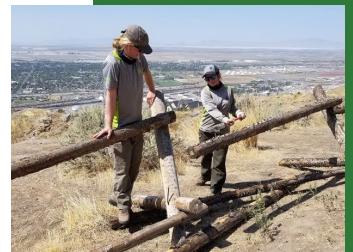
489,704 (per 100 cubic feet)

Online reservation percentage:

28%

Email database subscribers:

52,828





Public Lands

Parks | Trails & Natural Lands | Urban Forestry

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